



**THE INTERNATIONAL
DIPLOMA
IN HUMANITARIAN
ASSISTANCE**

IDHA 43

New York, June 1 – June 28, 2014

***The Institute of International
Humanitarian Affairs, Fordham University***

In Cooperation With:

***The Center for International Humanitarian
Cooperation (CIHC)***

The Royal College of Surgeons in Ireland

June 1, 2014

Dear Friends,

I am pleased to offer, once again, the **International Diploma in Humanitarian Assistance** in New York City. The International Diploma in Humanitarian Assistance (IDHA) is a core program of the Institute of International Humanitarian Affairs (IIHA) at Fordham University, the Graduate School of Arts and Sciences (GSAS) at Fordham University, and the Center for International Humanitarian Cooperation (CIHC).

The Institute of International Humanitarian Affairs (IIHA) was created at Fordham University in December 2001 to forge partnerships with relief organizations, offer rigorous academic and training courses at the graduate and undergraduate level, host symposia, and publish books relating to humanitarian affairs. The Institute enables humanitarian workers to develop relationships with the University and the international community in New York City, in addition to being a university wide center reporting directly to the President of Fordham. With the creation of a graduate Master's and undergraduate Minor and Major degree programs, the Institute offers an academic base for the study and development of international health, human rights, and other humanitarian issues, especially those that occur in periods of conflict.

The IIHA trains students for careers in the humanitarian field by combining an advanced academic approach with the shared practical field experience of both students and faculty.

It provides consultation on humanitarian affairs to the Fordham community, and the international development community at large. Through these contacts, the IIHA creates a unique bridge between academia and front line humanitarian efforts worldwide.

The Center for International Humanitarian Cooperation was founded in 1992 to promote healing and peace in countries shattered by natural disasters, armed conflicts, and ethnic violence. It employs its resources and unique personal contacts to stimulate interest in humanitarian issues and to promote innovative educational programs and training models. Our extensive list of publications as well as our regular symposia address both the basic issues and emerging challenges of humanitarian assistance.

The IDHA serves the United Nations and other international humanitarian agencies and organizations. Over two thousand IDHA graduates from some 133 nations now hold leading positions in humanitarian operations around the world.

Kevin M. Cahill, M.D.

University Professor and Director, IIHA
President and Director, CIHC

<p>Board of Directors of the CIHC:</p> <p>Kevin M. Cahill, M.D., President Lord David Owen Nassir Abdulaziz Al-Nasser Boutros Boutros-Ghali Francis M. Deng Richard J. Goldstone</p>	<p>Lady Helen Hamlyn Peter Hansen Geraldine Kunstadter Eoin O'Brien Rev. Joseph A. O'Hare, SJ Peter Tarnoff</p>
<p>IDHA Alumni Council:</p> <p>Lejla Hrasnica, <i>Chairperson</i> Argentina Szabados, <i>Chairperson Emeritus</i> Peter Ophoff, <i>Secretary</i> Gonzalo Sánchez-Terán, <i>Deputy Humanitarian Programs Director</i></p>	<p>Mark Little Laura Perez Florian Razesberger Andrea Tamburini</p>
<p>IDHA Courses:</p> <ol style="list-style-type: none"> 1. Dublin, July 1997 2. New York, July 1998 3. Geneva, February 1999 4. Dublin, July 1999 5. Geneva, 30 Jan - 26 Feb 2000 6. New York, 11 June - 8 July 2000 7. Geneva, 4 Feb - 3 March 2001 8. New York, 3 - 29 June 2001 9. Geneva, 27 Jan - 23 Feb 2002 10. New York, 2 - 28 June 2002 11. Geneva, 26 Jan - 22 Feb 2003 12. New York, 1 - 27 June 2003 13. Geneva, 18 Jan - 13 Feb 2004 14. New York, 30 May - 26 June 2004 15. Geneva, 27 Feb - 24 March 2005 16. New York, 5 June - 1 July 2005 17. Cairo, 3 - 29 September 2005 18. Geneva, 5 - 31 March 2006 19. New York, 4 June - 30 June 2006 20. Nairobi, 4 - 30 November 2006 21. Geneva, 4 - 30 March 2007 22. New York, 3 - 29 June 2007 	<ol style="list-style-type: none"> 23. Nairobi, 4 - 30 November 2007 24. Geneva, 24 Feb - 20 March 2008 25. New York, 1 - 27 June 2008 26. Nairobi, 9 Nov - 9 Dec 2008 27. Geneva, 1 - 27 March 2009 28. New York, 31 May - 26 June 2009 29. Nairobi, 1- 27 November 2009 30. New York, 30 May - 25 June 2010 31. Dublin, 29 August - 24 Sept 2010 32. Goa, 7 November - 3 Dec 2010 33. Geneva, 9 January - 4 Feb 2011 34. New York, 29 May - 24 June 2011 35. Kuala Lumpur, 6 Nov - 2 Dec 2011 36. Geneva, 5 February - 2 March 2012 37. New York, 3 June - 29 June 2012 38. Pretoria, 4 - 30 November 2012 39. Geneva, 24 Feb - 22 March 2013 40. New York, 2 - 28 June 2013 41. Kuala Lumpur, 3 - 29 November, 2013 42. Barcelona, 2 - 28 February, 2014 43. New York, 1 - 28 June, 2014 44. Nairobi, 2 - 29 November, 2014

IDHA 43

New York

Academic Venue:

Fordham University at Lincoln Center
113 West 60th Street (at Columbus Avenue)
New York, NY 10023 USA

Residence:

McMahon Hall
155 West 60th Street (between 9th and 10th Avenues)
New York, NY 10023 USA

Maps and Directions:

<http://www.fordham.edu/newyork/mapsdir.htm>

Dates:

From Sunday afternoon June 1st (*arrivals*) until Friday afternoon June 27th (*departures*).
Participants must depart from their rooms by noon on Saturday, June 28th.

General Approach:

To bring participants to the cutting edge of operational humanitarian issues in a month-long, residential, intensive course of lectures, exercises and tests, both individual and in syndicates, with an emphasis on interactive participation.

Faculty:

Participants will have the opportunity to meet, listen to and dialogue with UN, International Red Cross/Red Crescent and NGO officials as well as political, diplomatic, and academic figures.

Course Directors:

Kevin M. Cahill, M.D., President and Director, CIHC; University Professor and Director, Institute of International Humanitarian Affairs, Fordham University; Professor of International Humanitarian Affairs, Royal College of Surgeons, Ireland.

Larry Hollingworth, CBE; Course Director, Humanitarian Programs, CIHC, Visiting Professor, Institute of International Humanitarian Affairs, Fordham University

Brendan H. Cahill, Executive Director, Institute of International Humanitarian Affairs, Fordham University

Course Administration:

Suzanne Arnold, Alexandra DeBlock

Tutors:

Diego Guerrero Oris; Angela Jackson; Anthony Land; Mark Little; Al Panico; Gonzalo Sánchez-Terán

Fee:

USD \$5,500 includes accommodation and weekday meals, tuition exam and diploma fee.

Diploma & Certificate of Attendance:

Participants who have successfully completed the course will obtain the International Diploma in Humanitarian Assistance (IDHA) from Fordham University, in cooperation with the CIHC and The Royal College of Surgeons in Ireland. Participants who have not fulfilled all the requirements needed for the Diploma (Attendance, Participation, Tests) will receive a Certificate of Attendance.

Masters of Arts in International Humanitarian Action (MIHA):

Although there are a number of programs on development, peace building, public health, and other aspects of humanitarian assistance, there is no program that offers holistic training to those professionals working in complex emergencies. The IIHA has trained over 1,800 participants worldwide. Many are still working in situations of complex emergencies, and do not have the luxury of time to take a year or two from their professional lives. The MIHA is designed in response to their requests for a flexible yet academically rigorous degree granting program that combines a theoretical base with applied knowledge.

The [IIHA](#) and the [Graduate School of Arts and Sciences](#) (GSAS) of Fordham University have joined together to offer a comprehensive Master's program that combines the experience of long-time humanitarian professionals with the academic strength of Fordham faculty. Led by the GSAS, with contributions from Fordham's Graduate School of Social Services, Fordham Law School, and Fordham's Graduate School of Business Administration, the MIHA focuses on emergency preparedness as well as the necessary humanitarian responses to disasters. If you are interested in the MIHA program, please visit www.fordham.edu/iiha for more information.

Academic Credit:

Formal academic credit through Fordham University is available to successful graduates of the IDHA. In order to qualify for academic credit, the participant must receive the IDHA, and must have already had the equivalent of a U.S. bachelor's degree or better at the beginning of the IDHA. Candidates who are interested must complete an academic

credit form and submit it together with copies of all transcripts from previous academic institutions.

Disclaimer:

The program reserves the right to cancel/change seminars, change days, dates, times, or instructors without prior notification, due to the critical nature of the work of the professional staff. We regret any inconvenience this may cause and will make every effort to replace seminars/speakers as appropriate.

DAILY TIME TABLE PLAN (5 days per week: Monday to Friday)

Breakfast 7:30 a.m. – 8:15 a.m.	Mornings 8:30 a.m. – 12:30 p.m.
Lunch 12:30 p.m. – 2:00 p.m.	Afternoons 2:00 p.m. – 7:00 p.m.
Dinner 7:00 p.m. – 8:30 p.m.	Occasional Group Discussions 8:30 p.m.

IDHA Administration:

IIHA Executive Director: *Brendan Cahill*

International Programs Coordinator: *Alexandra DeBlock*

Course Administrator: *Suzanne Arnold*

Institute of International Humanitarian Affairs (IIHA)

Fordham University, Lincoln Center Campus

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Email: iiha@fordham.edu or mail@cihc.org

Website:

www.fordham.edu/iiha

Instructions for Mail:

All mail should be addressed to:

Participant Name

C/O Brendan Cahill, Fordham University, IIHA

33 West 60th Street, Suite 804

New York, New York, 10023

OVERALL COURSE OBJECTIVES & COURSE FORMAT

The humanitarian world is changing quickly, requiring a greater level of professionalism and accountability. Practitioners work in increasingly complex situations that require a multi-disciplinary approach.

This course, designed as an intensive four-week program, enables aid workers to receive training with minimal disruption to their field responsibility, while reproducing some of the complexity and intensity of conditions normally faced in a field situation.

The IDHA teaching methods include lectures, case studies, practical exercises and scenarios. A wide range of disciplines involved in humanitarian programs will be studied throughout the course. These include management, logistics, health, psychology, social sciences, anthropology, engineering, communication, agriculture, environment, education, conflict resolution, international law, civil/military relations, security, media, politics, and economics.

Course Objectives

1. To provide volunteers and professionals from a wide variety of backgrounds with a comprehensive insight into the needs of refugees and internally displaced people in acute and chronic settings and equip them with the awareness, understanding and skills essential for effective service in a humanitarian crisis.
2. To enable humanitarian workers to function effectively, both as individuals and members of a team, in acute and chronic situations of conflict and disaster.
3. To promote cooperation and dialogue between international, governmental or non - governmental agencies involved in humanitarian action (assistance and protection).
4. To evaluate interventions and identify examples of good practice.
5. To examine ways in which humanitarian crises may be anticipated and prevented.

Syndicate Work

An important aspect of the IDHA program is to promote an approach of cooperation and teamwork rather than competition and individualism. This is encouraged at a personal level in the sharing of expertise as a member of a 'syndicate' composed of people from a wide variety of experiences and organizations who will work together as a team for the duration of the course. Each syndicate is assigned to one of the core tutors who will act as a mentor for the students in the syndicate.

Case Studies

The case studies will focus on examples of acute, escalating, and chronic humanitarian crises, both natural and man-made. Lessons will be drawn from their origin, evolution, and where appropriate, resolution. Particular attention will be given to the role of the international community in cooperation with local authorities and civil society in attempting to avert and/or respond to these crises.

Research Paper

Reflection on humanitarian issues is necessary to evaluate the quality of assistance provided by aid workers. We ask you, therefore, to understand, value, judge and provide answers that are realistic and consistent with the issue you have chosen. The research paper is an academic exercise, and, as such, needs to be well researched and documented to support your position.

Week 1

Sunday, June 1st

Welcome and Introduction; Reception

Location: McMahon 109

When	What	Who
5:00 – 5:30	Registration and Administrative Briefing <i>McMahon 109</i>	Suzanne Arnold, <i>Course Administrator, Institute of International Humanitarian Affairs (IIHA), Fordham University</i> Alexandra DeBlock, <i>International Programs Coordinator, Institute of International Humanitarian Affairs (IIHA), Fordham University</i>
5:30 – 7:00	Welcome and Brief Introduction <i>McMahon 109</i> Diego Guerrero Oris Angela Jackson, R.N. Anthony Land, Ph.D. Mark Little, M.D. Al Panico Gonzalo Sánchez-Terán Alexandra DeBlock Suzanne Arnold	Brendan Cahill, <i>Executive Director, Institute of International Humanitarian Affairs (IIHA), Fordham University</i> Larry Hollingworth, <i>Course Director, Humanitarian Programs, CIHC; Visiting Professor, Institute of International Humanitarian Affairs (IIHA), Fordham University</i>
7:00	Welcome Reception and Dinner <i>Cafeteria Atrium</i>	

*Please note: Rooms are reserved from noon Sunday, June 2nd to noon Saturday, June 29th

Monday, June 2nd: Opening Day

Welcome; Setting the Scene; Personal Introductions

Location: Lowenstein 1124

When	What	Who
9:00 – 10:00	Welcome to the IDHA Welcome to Fordham University	Kevin M. Cahill, M.D., <i>University Professor and Director, Institute of International Humanitarian Affairs (IIHA), Fordham University</i> Rev. Joseph M. McShane, S.J., <i>President, Fordham University</i>
10:00 – 10:15	Coffee Break	
10:15 – 11:45	The Beneficiary	Larry Hollingworth, <i>Course Director</i>
11:45 – 12:45	The Global Perspective	Peter Hansen, <i>Diplomat-in-Residence, Institute of International Humanitarian Affairs (IIHA), & Board Member, CIHC</i>

When	What	Who
12:30 – 2:00	Lunch	
2:00 – 2:45	Genocide, Mass Atrocities, & Conflict Resolution	Francis M. Deng, <i>Ambassador and Permanent Representative, Permanent Mission of the Republic of South Sudan to the United Nations; Former Special Advisor to the UN USG for the Prevention of Genocide</i>
2:45 – 3:00	Coffee Break	
3:00 – 4:30	The Humanitarian Environment	Tony Land, Ph.D., <i>Senior Tutor, CIHC</i>
4:30 – 5:15	Personal Introductions: Professional, Academic and Personal	Pamela Lupton-Bowers, <i>PLB Consulting</i>
7:00	Dinner	

Tuesday, June 3rd
Team Building, Motivation, & Management;
The United Nations; Humanitarian Reform
Morning Location: McMahon 109
Afternoon Location: Lowenstein 1124

When	What	Who
8:30 – 8:40	Participants are allocated into Syndicates	
8:40 – 10:15	Team Building, Motivation, & Management I	Pamela Lupton-Bowers
10:15 – 10:30	Coffee Break	
10:30 – 12:15	Team Building, Motivation, & Management II	Pamela Lupton-Bowers
12:15 – 12:30	Briefing for Syndicate Presentations	Mark Little Angela Jackson
12:30 – 2:00	Lunch	
2:00 – 3:00	The United Nations	Peter Hansen
3:00 – 3:15	Coffee Break	
3:15 – 5:00	Humanitarian Reform	Larry Hollingworth
5:00	Circle Line Harbor Lights Cruise, followed by Dinner on your own	

Wednesday, June 4th
Leadership; MDGs and Aid; Presentation Advice; Sphere
Morning Location: McMahon 109
Afternoon Location: Lowenstein 1124

When	What	Who
8:30 – 10:15	Leadership	Pamela Lupton-Bowers
10:15 – 10:30	Coffee Break	
10:30 – 12:30	Leadership (<i>continued</i>)	Pamela Lupton-Bowers
12:30 – 2:00	Lunch	
2:00 – 3:30	MDGs and Aid: A Post-2015 Agenda	Gonzalo Sánchez-Terán, <i>INGOs Consultant</i>
3:30 – 3:45	Coffee Break	

When	What	Who
3:45 – 4:45	Advice on Presentations	Pamela Lupton-Bowers
4:45 – 5:45	The Sphere Project	Alexander van Tulleken, M.D. MPH, <i>Helen Hamlyn Senior Fellow, Institute of International Humanitarian Affairs (IIHA), Fordham University</i>
5:45 – 6:00	Academic Paper Briefing	Alexander van Tulleken, M.D., MPH
7:00	Dinner	

Thursday, June 5th
 Human Rights, Humanitarian, & Immigration Law; R2P
Morning Location: Lowenstein 1124
Afternoon Location: Lowenstein 519

When	What	Who
8:30 – 10:45	Law Part I: Human Rights Law	Elisabeth Wickeri, Esq., <i>Executive Director, Leitner Center for International Law and Justice, Fordham Law School</i>
10:45 – 11:00	Coffee Break	
11:00 – 12:30	Law Part II: International Humanitarian Law	Daniel McLaughlin, Esq., <i>Founder, DEJURE DESIGN</i>
12:30 – 2:00	Lunch	
2:00 – 3:30	Responsibility to Protect	Melissa Labonte, Ph.D., <i>Assistant Professor of Political Science, Fordham University</i>
3:30 – 3:45	Coffee Break	
3:45 – 5:00	Immigration Law	James Stillwaggon, Esq., <i>Alvarez, Arrieta & Diaz-Silveira LLP</i>
5:00 – 5:30	Plenary Week 1	Larry Hollingworth Al Panico
7:00	Dinner	

Friday, June 6th
 Media; Case Study; Syndicate Presentations
Location: Lowenstein 1124

When	What	Who
8:30 – 10:30	Media	Tim Peek, <i>NBC News</i>
10:30 – 10:45	Coffee Break	
10:45 – 12:30	Case Study: Typhoon Haiyan, Philippines	Mark Little, M.D., <i>Emergency Physician & Clinical Toxicologist, Department of Emergency Medicine, Cairns Base Hospital</i> Angela Jackson, R.N., <i>Emergency Nurse, Cairns Base Hospital</i>
12:30 – 2:00	Lunch	
2:00 – 3:15	Syndicate Presentations	Mark Little Angela Jackson
3:15 – 3:30	Coffee Break	

When	What	Who
3:30 – 5:00	Syndicate Presentations	Mark Little Angela Jackson
5:00 – 5:15	Syndicate Debriefing	Larry Hollingworth
5:15 – 5:30	Weekly Test Briefing	Diego Guerrero Oris Gonzalo Sánchez-Terán
7:00	Dinner	

Week 2

Monday, June 9th

Weekly Test I; Shelter; Education; WASH; Health Economics

Location: Lowenstein 1124

When	What	Who
8:30 – 9:00	Test I	Diego Guerrero Oris Gonzalo Sánchez-Terán
9:00 – 10:45	Shelter Planning and Construction	Tony Land, Ph.D.
10:45 – 11:00	Coffee Break	
11:00 – 12:45	Education in Emergencies	Gonzalo Sánchez-Terán
12:45 – 2:00	Lunch	
2:00 – 3:30	Water, Sanitation, Hygiene (WASH)	Tony Land, Ph.D.
3:30 – 3:45	Coffee Break	
3:45 – 5:00	Health Economics and the Global Burden of Disease	Barry Finette, M.D., Ph.D., <i>Professor, Department of Pediatrics, University of Vermont College of Medicine</i>
5:30	Travel to Juilliard Concert <i>Paul Hall The Juilliard School, 2nd Floor 155 West 65th Street, New York City</i>	
6:00	Juilliard Concert: The Attacca Quartet	
7:00	Dinner on your own after the concert	

Tuesday, June 10th

Health & Medical Morning; Camp Management;

Community Participation; Case Study

Location: Lowenstein 1124

When	What	Who
8:30 – 9:30	Nutrition	Barry Finette, M.D., Ph.D.
9:30 – 10:30	Epidemiology	Mark Little, M.D. Angela Jackson, R.N.
10:30 – 10:45	Coffee Break	
10:45 – 12:30	Communicable Diseases/	Mark Little, M.D.

When	What	Who
	HIV and AIDS	Angela Jackson, R.N.
12:30 – 2:00	Lunch	
2:00 – 3:30	Camp Management	Tony Land, Ph.D.
3:30 – 3:45	Coffee Break	
3:45 – 5:00	Community Participation in Emergency Response	Marciana Popescu, Ph.D., <i>Associate Professor of Social Work, Graduate School of Social Service, Fordham University</i>
5:00 – 5:45	Case Study	Larry Hollingworth
5:45	Feedback from Written Test I	Tutors
7:00	Dinner	

Wednesday, June 11th
Disaster Management and DRR; Urban Settings and Humanitarian Interventions; Case Study; Logistics; Mine Action Programs
Location: Lowenstein 1124

When	What	Who
8:30 – 10:00	Disaster Management	Larry Hollingworth
10:00 – 10:15	Coffee Break	
10:15 – 11:15	Disaster Risk Reduction	Tony Land, Ph.D.
11:15 – 12:30	Urban Settings and Humanitarian Interventions	Diego Guerrero Oris, <i>International Consultant</i>
12:30 – 2:00	Lunch	
2:00 – 3:30	Case Study: Myanmar – Cyclone Nargis	Al Panico, <i>Head of Operations, International Federation of Red Cross and Red Crescent Societies (IFRC) Asia-Pacific</i>
3:30 – 3:45	Coffee Break	
3:45 – 4:30	Logistics	Larry Hollingworth
4:30 – 5:30	Intricacies of the United Nations General Assembly	H.E. Ambassador Nassir Abdulaziz Al-Nasser, <i>UN High Representative for the Alliance of Civilizations and Former President of the United Nations General Assembly</i>
7:00	Dinner	

Thursday, June 12th
Israel and Palestine; Ethics; Climate Change; Private Security Companies; Case Study
Morning Location: Lowenstein 1124
Afternoon Location: Lowenstein 519

When	What	Who
8:30 – 9:45	Israel and Palestine	Peter Hansen
9:45 – 10:45	Ethics: Lecture	Tony Land, Ph.D.
10:45 – 11:00	Coffee Break	
11:00 – 12:30	Ethics: Exercises	Tony Land, Ph.D.

When	What	Who
12:30 – 2:00	Lunch	
2:00 – 3:30	Something Wicked This Way Comes: Effects of Global Climate Change on Forests and Food	James D. Lewis, Ph.D., Professor and Department Chair, Department of Biological Sciences, <i>Fordham University</i>
3:30 – 3:45	Coffee Break	
3:45 – 5:00	Case Study	Diego Guerrero Oris
5:00 – 6:15	The Role of Private Security Companies Case Study: South Sudan	Brigadier James Ellery, <i>Director, AEGIS</i>
6:15 – 6:30	Week 2 Plenary	Larry Hollingworth Al Panico
7:00	Dinner	

Friday, June 13th
Case Study; Personal Health; Syndicate Presentations
Location: Lowenstein 1124

When	What	Who
8:30 – 10:15	Case Study: Somali Refugees in Ethiopia	Gonzalo Sánchez-Terán
10:15 – 10:30	Coffee Break	
10:30 – 12:30	Personal Health for Aid Workers & Personal Health Standards	Hannele Haggman, <i>Senior Health Officer, Human Resources, International Federation of Red Cross and Red Crescent Societies (IFRC)</i>
12:30 – 2:00	Lunch	
2:00 – 5:00	Syndicate Presentations	Mark Little Angela Jackson
5:00 – 5:15	Syndicate Debriefing	Larry Hollingworth
5:15 – 5:30	Weekly Test Briefing	Diego Guerrero Oris Gonzalo Sánchez-Terán
7:00	Dinner	

Week 3

Monday, June 16th
Weekly Test II; Humanitarian Negotiations; Working in the Field;
Migration; Case Study; Humanitarian Staff
Location: Lowenstein 1124

When	What	Who
8:30 – 9:00	Test II	Diego Guerrero Oris Gonzalo Sánchez-Terán
9:00 – 9:15	Coffee Break	
9:15 – 10:00	Humanitarian Negotiation: Lecture	Larry Hollingworth

When	What	Who
10:00 – 10:15	Coffee Break	
10:15 – 11:30	Humanitarian Negotiation: Case Study	Larry Hollingworth
11:30 – 12:30	Working in the Field	Masood Hyder, <i>Helen Hamlyn Senior Research Fellow, Institute of International Humanitarian Affairs (IIHA), Fordham University</i>
12:30 – 2:00	Lunch	
2:00 – 3:00	Migration	Argentina Szabados, <i>Chief of Mission, IOM Berlin, Special Representative to the Director General, IOM</i>
3:00 – 3:15	Coffee Break	
3:15 – 4:30	The Philippines: 7 months on	Jessica Alexander, <i>Humanitarian Consultant</i>
4:30 – 5:45	Humanitarian Staff	Diab El-Tabari, <i>President, Federation of International Civil Servants' Associations (FICSA)</i>
5:45	Feedback from Written Test II	Tutors
7:00	Dinner	

Tuesday, June 17th
Project Cycle Management; UNHCR Current Crises;
“The Perils of Dunantism”; Exit Strategies

Location: Lowenstein 1124

When	What	Who
8:30 – 10:15	Project Cycle Management	Tony Land, Ph.D.
10:15 – 10:30	Coffee Break	
10:30 – 12:30	Project Cycle Management	Tony Land, Ph.D.
12:30 – 2:00	Lunch	
2:00 – 3:15	UNHCR Current Crises	Udo Janz, <i>Director of the New York Office, UNHCR</i>
3:15 – 3:30	Coffee Break	
3:30 – 4:45	"The Perils of Dunantism"	Dirk Salomons, Ph.D., <i>Director, Humanitarian Affairs Program & International Organizations Specialization, School of International and Public Affairs, Columbia University</i>
4:45 – 5:45	Exit Strategies	Peter Ophoff, <i>Head of PMER Unit, International Federation of Red Cross and Red Crescent Societies (IFRC) Asia Pacific Zone Office</i>
7:00	Dinner	

Wednesday, June 18th

Child Protection; Counter Trafficking; NYPD Negotiations; GBV; Child Migration and Central America Panel Discussion

Morning Location: Lowenstein 1124

Afternoon Location: McNally Amphitheatre, Fordham Law School

When	What	Who
8:30 – 9:30	Child Protection	Kumar Anuraj Jha, <i>Office of the Special Representative of the Secretary-General for Children and Armed Conflict</i>
9:30 – 10:45	Counter Trafficking	Argentina Szabados
10:45 – 11:00	Coffee Break	
11:00 – 12:00	NYPD Negotiations	Jack Cambria, <i>Lieutenant – Commanding Officer, NYPD Hostage Negotiation Team</i>
12:00 – 1:30	Lunch	
1:30 – 2:30	Gender-Based Violence	Erin Kenny, <i>Gender-Based Violence Specialist, Humanitarian Response Branch, UNFPA</i>
2:30 – 2:45	Coffee Break	
2:45 – 3:00	Walk to Fordham Law School	
3:00 – 5:00	Panel Discussion – Child Migration and Central America: A Humanitarian Crisis	Opening Remarks: Argentina Szabados Armando Borja, <i>National Director of Jesuit Refugee Service (JRS)/ USA</i> Peggy Healy, Esq., <i>Senior Vice President - Latin America, Covenant House International</i> Christa M. Stewart, Esq., <i>Coordinator, NYS Human Trafficking and Unaccompanied Children Programs, Bureau of Refugee & Immigrant Assistance/Office of Temporary and Disability Assistance (OTDA)</i> Moderator: Olga Byrne, <i>Feerick Center for Social Justice, Fordham Law School</i> Concluding Remarks: Larry Hollingworth
7:00	Dinner	

Thursday, June 19th

Accountability; Monitoring and Evaluation; Risk and Vulnerability; Syria;
Civil Military Cooperation; Psychosocial; Operation Orders

Morning Location: Lowenstein 1124

Afternoon Location: Lowenstein 519

When	What	Who
8:30 – 10:00	Donor Relations	Tony Land, Ph.D.
10:00 – 10:15	Coffee Break	
10:15 – 11:00	Monitoring and Evaluation	Diego Guerrero Oris
11:00 – 12:00	Risk and Vulnerability	Romano Lasker, <i>Humanitarian Affairs Officer, OCHA</i>
12:00 – 1:00	Syria: The Ultimate in Frustration	Lord David Owen, <i>Former Foreign Minister, UK</i>
1:00 – 2:00	Lunch	
2:00 – 3:30	Civil Military Cooperation	Glen Diehl, <i>CAPT, MSC, USN, Center for Disaster and Humanitarian Assistance Medicine (CDHAM)</i>

When	What	Who
		Tony Land, Ph.D., <i>Senior Tutor, CIHC</i>
3:30 – 3:45	Coffee Break	
3:45 – 5:30	Psychosocial Issues	Andrew Rasmussen, Ph.D., Associate Professor of Psychology, <i>Fordham University</i>
5:30 – 6:30	Operation Orders for Security Exercise	Larry Hollingworth Mark Little
7:00	Dinner	

Friday, June 20th
Security and First Aid Day
Location: Camp Smith

When	What	Who
6:30	Bus to Camp Smith <i>Meet downstairs in lobby at 6:30 a.m.</i> <i>Bus will depart from Fordham Lincoln Center at 6:45 a.m. SHARP</i>	Alexandra DeBlock Suzanne Arnold
8:30 – 5:30	Map Reading/ Land Navigation Radio Procedures First Aid Landmine/ IED Identification Survival Skills/ IMTS Security Training Exercise	Fordham University ROTC
7:00	Dinner	

Week 4

Monday, June 23rd

Security Day Debrief; Humanitarian Technology; Case Studies; UNRWA
Current Issues; Syria Crisis: The Future; Thoughts on Your Future

Location: Lowenstein 1124

When	What	Who
8:15	Research Papers must be submitted to: <i>miha@fordham.edu</i>	Alexander van Tulleken, M.D. MPH
8:30 – 9:30	Security Day Debrief	Larry Hollingworth
9:30 – 10:45	Humanitarian Technology	Al Panico
10:45 – 11:00	Coffee Break	
11:00 – 12:30	Case Study	Lejla Hrasnica, <i>UNHCR</i>

When	What	Who
12:30 – 2:00	Lunch	
2:00 – 3:00	Syria Crisis: The Future	Larry Hollingworth, <i>Course Director</i>
3:00 – 3:15	Coffee Break	
3:15 – 4:30	UNRWA: Current Issues	Richard Wright, <i>Director, UNRWA</i>
4:30 – 5:30	Case Study: Afghanistan	Florian Razesberger, Ph.D., <i>Legal Officer at the Human Rights Review Panel, EULEX Kosovo</i>
5:30 – 5:45	Scenario Exam Briefing	Diego Guerrero Oris Gonzalo Sánchez-Terán
5:45 – 6:15	Thoughts on Your Future	Tony Land, Ph.D.
7:00	Dinner	

Tuesday, June 24th
Boko Haram; Security
Location: Lowenstein 1124

When	What	Who
8:30 – 10:00	Boko Haram: The Past and Present of a Humanitarian Disaster	Rev. Patrick J. Ryan, S.J., <i>Laurence J. McGinley Professor of Religion and Society, Fordham University</i>
10:00 – 10:15	Coffee Break	
10:15 – 12:30	Security	Larry Hollingworth
12:30 – 2:00	Lunch	
7:00	Dinner	

Wednesday, June 25th
Scenario Exam
Location: Lowenstein 1124

When	What	Who
9:00 – 12:00	Scenario Exam	Larry Hollingworth Gonzalo Sánchez-Terán
12:00 – 12:30	Syndicate Exam Briefing	Mark Little Angela Jackson
12:30 – 2:00	Lunch	
	Syndicate Exam Preparation	
7:00	Dinner	

Thursday, June 26th
Syndicate Exam; Academic Paper Feedback;
Course Wrap Up; Course Party
Location: Lowenstein 1124

When	What	Who
9:00 – 12:30	Syndicate Exam	Larry Hollingworth Kevin M. Cahill, M.D. Argentina Szabados
	Oral Exams if necessary	Larry Hollingworth

When	What	Who
		Kevin M. Cahill, M.D. Argentina Szabados
12:30 – 2:00	Lunch	
2:00 – 2:30	Academic Paper Feedback	Alexander van Tulleken, M.D. MPH.
2:30 – 3:00	Course Wrap Up	Brendan Cahill
3:00 – 3:30	Course Assessment	Suzanne Arnold
6:00 – 8:00	Course Party	

Friday, June 27th
Graduation Ceremony and Lunch
Location: Lowenstein 12th Floor Lounge

When	What	Who
8:30	Breakfast	
10:00	Graduation Ceremony* <i>12th Floor Lounge Lowenstein Building Fordham University Lincoln Center Campus</i>	Kevin M. Cahill, M.D. Brendan Cahill Larry Hollingworth Eva Badowska, Ph.D., <i>Acting Dean, Graduate School of Arts and Sciences, Fordham University</i> Graduation Speaker: H.E. Ambassador Ibrahim Gambari
12:30	Graduation Lunch <i>Cafeteria Atrium</i>	

* Smart dress for this occasion

Saturday, June 28th
Departures
Rooms must be vacated by noon